

REVISED FY 2005 - 2009 CONSOLIDATED PLAN
CAMDEN, NEW JERSEY

Obj#	Annual Objectives	Source of Funds	Indicator	Performance Measure	Year	Expected Number	Actual Number	% Actual
Availability /Accessibility of Decent Housing								
DH 1.1	Provide realistic opportunity for the development of limited number of affordable owner-occupied housing units through zoning, development incentives, &/or financial assistance. Affordable Owner-Occ. Housing- HIGH priority	HACC HUD	Direct financial asst to homeowners. Homeownership units constructed.	PHA Homebuyer financing for 102 Homes Production of 102 HOPE VI homeowner units	2005	0	n/a	
					2006	25		
					2007			
					2008			
					2009			
DH 1.2	Provide realistic opportunity for development of limited number of affordable owner-occupied housing units through zoning, development incentives, &/or financial assistance to support construction and sale of affordable housing. Affordable Owner-Occ Housing- HIGH priority	Bal H MONI CRA	Homeownership units constructed. Targeted revitalization	Production of 60 Balanced Housing/Homeowner units. Production of 435 MONI-financed Homes	2005	0	27	
					2006	156		
					2007			
					2008			
					2009			
DH 1.3	Oasis Dev. Corp - New Construction of 12 single family Units in the Gateway area. Affordable Owner-Occ. Housing-HIGH priority	HOME NJHMFA	Homeownership units constructed.		2005	12	0	0%
					2006	0		
					2007			
					2008			
					2009			
DH 1.4	Walt Whitman Homes - Mixed project consisting of 20 residential units & a visitor's Center in Lanning Square West. Affordable Owner-Occ Housing-HIGH Priority	HOME NJHMFA	Homeownership units acquired for rehab. Targeted revitalization. Public facility	Rehab 20 units for eligible HH	2005	20	0	0%
					2006	0		
					2007			
					2008			
					2009			
DH 1.5	Develop accessible housing that is accessible to elderly and disabled persons and adapt existing occupied housing to improve accessibility Accessibility-HIGH Priority	State ERB HUD	Housing for low income special needs- elderly and disabled.	Produce accessible homeowner and rental housing Maintain 1586 wheelchair accessible PHA units	2005	0	n/a	0%
					2006	n/a		
					2007			
					2008			
					2009			

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Affordability of Decent Housing								
DH 2.1	Provide tenant-based rental assistance to currently qualified and contracted Section 8 Housing Assistance Program households, and expand the number of available certificates and vouchers. Five Year Goal for housing assistance is 6622. Affordable Rental Housing-HIGH Priority	HACC	Tenant-based rental assistance.	Maintain 1,063 Section 8 vouchers	2005	3557	1722	48.41%
			# of households assisted.		2006	1063		
					2007			
					2008			
					2009			
DH 2.2	Provide tenant-based rental assistance to currently qualified Section 8/HOPWA households Affordable Rental Housing-HIGH Priority	HOPWA NJDCA	Tenant-based rental assistance.	Maintain 850 Section 8 vouchers	2005	1025	97	9.46%
			# of households assisted.		2006	850		
					2007			
					2008			
					2009			
DH 2.2	Provide a realistic opportunity for the development of affordable rental housing through construction of new and/or converted housing units. Affordable Rental Housing-HIGH Priority	HCAA/HOPE VI State ERB Capital Improvement Funds CRA	Tenant- based rental assistance.	Produce 1,377 LIHTC units	2005	0	302	
			Rental units constructed.		2006	104		
			Rental units rehab.		2007			
			Amount of money leveraged.		2008			
			Targeted revitalization.		2009			
DH 2.3	Assist homeowner-occupants with the completion of emergency repairs, and Assist homeowner-occupants in financing home repair and improvement projects Affordable Owner-Occ. Housing-HIGH Priority	HS/CDBG HOME	Owner-occupied rehabilitation.	Assist 400 eligible HHs	2005	68	109	160%
			# of households assisted.		2006	100		
					2007			
					2008			
					2009			
			income level of households.					

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Affordability of Decent Housing								
DH 2.4	Rehabilitation Services - management, coordination, planning, monitoring & implementation of housing programs	CDBG	# of persons assisted		2005	400	1176	294%
					2006			
					2007			
					2008			
					2009			
DH 2.5	St. Joseph Carpenter Society - Rehab and sale of 3 affordable units in East Camden and CHDO Housing Projects	HOME NJHMFA Coll. Loan	Homeownership units acquired for rehab..		2005	18	8	44%
					2006	0		
					2007			
					2008			
					2009			
DH - 2.6	Provide financing assistance to first-time homebuyers.	HOME	Direct financial asst. to homeowners.	Provide 700 FTH Grants to eligible HH	2005	0	54	
					2006	60		
					2007			
					2008			
					2009			
DH - 2.7	Dev permanent supportive housing and permanent housing for formerly homeless individuals and families via CPAC agencies	Cont of Care McKinney State HOPWA Section 8 Private	# of persons assisted	Maintain/Develop 183 supportive & permanent housing for homeless.	2005	116	n/a	
					2006	139		
					2007			
					2008			
					2009			
Availability/Acessibility of Suitable Living Environment								

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SL - 1	Observe historic preservation standards associated with residential and non-residential development activities. Historic Preservation-LOW Priority	ERB Historic Pres UEZ	Targeted revitalization	Apply appropriate state and federal historic preservation standards associated with properties identified as historically significant in citywide survey of City Dept of Dev. And Planning.	2005	0	n/a	
					2006	n/a		
					2007			
					2008			
					2009			
SL - 1.1	Provide an active and aggressive property management program to maintain the city's vacant and abandoned properties Elimination of Slum & Blight-HIGH Priority	NJMFA	Targeted revitalization Public Service	Partner with state agencies to board-up or demolish buildings and maintain vacant lots.	2005	0	n/a	
					2006	n/a		
					2007			
					2008			
					2009			
SL - 1.2	Provide outreach assessment services to 1,440 homeless individuals and families via the CPAC agencies. Homeless-HIGH Priority	CDBG Cont of Care Private ESG	Homeless Prevention	Neigh Ctr 80 New Visions 84 IHOC 60 Cath Kitchen 200 Co Star 800	2005	587	943	
					2006	2811		
					2007			
					2008			
					2009			
SL - 1.3	Essential Services: City Intake Services - Programming and screen eligible HHs for emergency services and referrals. Homeless-HIGH Priority	ESG	Homeless Prevention Emergency Housing # of persons assisted		2005	^	776	
					2006	2700		
					2007			
					2008			
					2009			
	City Prevention Programs: Utility, Security Deposit and Heating Oil. Homeless-HIGH Priority	ESG	Homeless Prevention # of persons assisted		2005	0	94	
					2006	110		
					2007			
					2008			
					2009			

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Availability/Acessibility of Suitable Living Environment								
SL - 1.4	Develop and/or maintain emergency shelters for homeless individual and families/via CPAC agencies Homeless-HIGH Priority	Cont of Care ESG Private	Homeless Shelters # of persons assisted	Dev/ maintain 675 units CCBSS /motel 400 VOA 125 Respond 150	2005 2006 2007 2008 2009	255 155	364	142.75%
SL - 1.5	Develop and/or maintain transitional housing for formerly homeless individuals and families via CPA agencies Homeless-HIGH Priority	Cont of Care Private	Homeless Shelters # of persons assisted	Maintain/Dev. 496 units Imani H 22 Liberty P. 50 CFC TLC 12	2005 2006 2007 2008 2009	139 449	n/a	
SL - 1.6	Support the development and operation of youth, child care, and health centers. ('05- Settlement Music School, '06-Boys & Girls Club, Camden Youth Dev. Center, Day Care Complex, Cooper Hospital Expansion.) Public Facilities-HIGH Priority	CRA/ERB CDBG Private	Public Facility	Continued CDBG funding of neighborhood based public facilities and development improvement by non-profits.	2005 2006 2007 2008 2009	0 4	1	
Multiple Outcomes								
SL - 1 SL - 2 SL - 3 EO - 1	Deliver services: handicapped, youth, substance abuse, health, employment training and crime awareness. ('06-PRUP (80), Proj Learn (75), Police MALL (720), City HHS (13,599 duplicated), ACP (55), IDEA (25), Respond (68), Eye Ctr (186)). Public Services-HIGH Priority	CDBG	Public services # of persons assisted income level of household	Continue neighborhood-based and citywide programs by City HHS and sub-recipients	2005 2006 2007 2008 2009	0 14808	7389	
Suitable Living Environment								
SL - 1 SL - 3	Deliver senior services, transportation services, fair housing counseling, tenant/landlord counseling, and	CDBG/City HHS SSBG	Public services # of persons assisted	Continued CDBG funding of neighborhood-based and	2005 2006 2007	0 1675	1251	

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	child care services 06 -City HHS' nine programs (1515), Public Housing senior programs (100), Linden Adult Day Care (60), Public Services-MEDIUM Priority	County	income level of households	citywide programs by City HHS and subrecipients.	2008 2009			
Suitable Living Environment								
SL - 3	Support development and operation of senior center, neighborhood, park, recreation & parking facilities. (05 -Library, 06 - Staley Park clubhouse, Carnegie Library, YMCA upgrade, maritime museum) Public Facilities-MEDIUM Priority.	CDBG ERB County	Public facilities or infrastructure.	Continued CDBG funding of neighborhood-based public facilities and development improvements by non-profits.	2005 2006 2007 2008 2009	0 4	1	
SL - 3.2	Complete and maintain flood drain, water, street, and sewer improvements. (street improvements & landscape master plan- 4 neighborhoods Complete and maintain solid waste disposal improvements, sidewalk improvements, and asbestos removal activities. Infrastructure-HIGH Priority	CDBG ERB	Infrastructure Targeted revitalization	Continued CDBG funding of neighborhood-based public facilities & development improvements by non-profits. Activities itemized in capital projects report	2005 2006 2007 2008 2009	0 4	30	
Economic Opportunity								
EO - 3	Rehabilitate commercial and industrial facilities and infrastructure and complete other improvements to commercial and industrial properties: 05 -Waterfront Techn. Ctr., Waterfront major roads, SJPC. 06 -Renovate 301 Market, Victor Bldg. expansion, Jen-Cyn equipment/working capital, Camden Yards processing line.	ERB HUD EZ Private	Infrastructure Targeted revitalization Business building rehabilitation Jobs retained & created	In partnership with state, use ERB funding to support activities	2005 2006 2007 2008 2009	0 4	3	

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	Provide technical assistance to business owners and operators Economic Dev.-HIGH Priority	UEZ/CRA	Business assistance		2005	0	n/a	
					2006	0		
					2007			
					2008			
					2009			
Economic Opportunity								
	Conduct code enforcement activities and prevent lead paint hazards'05 & '06- Downtown Special Services District Code Enforcement-HIGH Priority	ERB	Targeted revitalization Business Assistance Commercial façade treatments amount of money leveraged	Continue city department capacity building to support systematic citywide code enforcement.	2005	0	1	
					2006	1		
					2007			
					2008			
					2009			
	Complete energy efficiency improvements Energy Efficiency Improvements-MEDIUM Priority		# of units		2005	0		
					2006	0		
					2007			
					2008			
					2009			
	Conduct planning to support the completion of C-Plan activities. '05 & '06- C-plan & CAPER, citywide & neighborhood planning. Planning-HIGH Priority	CDBG State	Targeted revitalization	Complete neighborhood plans in designated areas	2005	3	1	
					2006	7		
					2007			
					2008			
					2009			
Source: FY 2005 CAPER, 5 Year Assessment Chart and Performance Measure Chart								